



Friend,

First, congratulations on your election in a critical and pivotal year.

Over the past century, Republicans had flipped the House from Democrats just four times: 1946, 1952, 1994, and 2010. Only twice did that flip occur in four years or less.

**While a number of races remain outstanding, I can confidently report that we will join that list, build on our significant gains from last cycle, and achieve our goal of taking back the House.**

This was the most expensive and arguably the most competitive House midterm in America's history. Yet in a hard-fought contest, our message and our candidates prevailed, winning key seats across the country, some in districts that President Biden carried just two years ago by double digits—including the first incumbent Chair of the DCCC to be defeated in 42 years.

This is no small feat. We have ended one-party Democrat rule in Washington by effectively prosecuting the case against their failed policies while detailing our plan for a new direction with the Commitment to America. Even so, I trust you know that earning the majority is only the beginning. Now, we will be measured by what we do with our majority. Now, the real work begins.

**That is why I am running to serve as Speaker of the People's House and humbly ask for your support.**

I am determined to ensure that this majority reaches its full potential. I will be a *listener* every bit as much as a Speaker, striving to build consensus from the bottom-up rather than commanding the agenda from the top-down. That means putting the right people in the right spots and harnessing the power of our entire conference. Everyone has something valuable to bring to the table and my door will always be open to your ideas and input on how we best achieve our shared goals.

That also means restoring the Congress to its proper role as the primary lawmaking authority in the United States as prescribed by Article I of the Constitution. We will immediately reopen the Capitol and end the Democrat proxy voting and remote work schemes that have inflicted untold damage to this institution. Committees will once again be charged with drafting and marking up bills, while Members will be empowered with more information and more opportunities to have their say in the legislative process. And we will devote the resources necessary for this House to go toe-to-toe with the Executive branch, especially as it pertains to oversight and holding the Biden administration accountable for its mismanagement of our country.

Finally, we will begin and end each day with a singular focus: serving the needs of our fellow citizens. Their voice is now our vote—and we will not be afraid to push the envelope when it comes to delivering an economy that's strong, a nation that's safe, a future that's built on freedom, and a

government that's accountable. I sincerely hope President Biden is willing to embrace those same objectives. If not, he should count on us taking our case directly to the American people in every corner of this great country. Plan on spending a significant amount of time outside the Beltway and on the ground the next two years as we draw a clear contrast between our vision and the Democrats' while laying the foundation for a Republican to win back the White House in 2024.

You and I know that our country is facing serious challenges, as difficult as we have seen in a generation. Too many Americans cannot afford their groceries, their bills, or their mortgage. They fear their neighborhoods are no longer safe from criminals. Parents lay awake at night, worried if their children are receiving the education they need to succeed. All the while, they turn on the TV and see a federal government that is increasingly out-of-control and out-of-touch.

**Starting today, it is up to each one of us to demonstrate leadership on the issues that matter most and do what is required to get America back on track. There is no time to waste.**

Speaking to so many of you, I know you are ready for this important job before us. It will not always be easy or even pretty—but if we stick together and maintain our mission, I am confident we can make a real difference for this nation we love.

America deserves nothing less.

Sincerely,

A handwritten signature in blue ink that reads "Kevin". The signature is written in a cursive, flowing style.

Kevin